



How will DOD budget cuts affect us? - 8

# The Shaw SPIRIT

Weekend Weather

**Saturday**  
Cloudy (a.m.)  
High 75, Low 59

**Sunday**  
Clear  
High 81, Low 55

Courtesy of the 20th Operations Support Squadron Weather flight

May 20, 2005

Serving Shaw Air Force Base, S.C., home of the F-16CJ+

Vol. 11, No. 20

## Newsline

### Changes of command

The 609th Air Operations Group change of command ceremony is set for 11 a.m. Thursday at the conference center. Col. Robert Chapman II will relinquish command to Col. Douglas Erlenbusch.

The 55th Fighter Squadron change of command ceremony is set for June 3 at 2 p.m. in Hanger 1614. Lt. Col. John Montgomery will relinquish command to Lt. Col. David Hathaway.

### Luncheon

A Christian Fellowship Luncheon is set for Thursday at 11:30 a.m. in the conference center. Cost is \$3. Tickets or reservations should be made by noon Tuesday. For more information, call Judy Huntley at 895-1408/1106.

### Disposition of effects

Any persons having claims against the estate of Senior Master Sgt. Mark Zacharias should contact 1st Lt. James Bays, 20th Aircraft Maintenance Squadron, at 895-8396 or 316-3510.

### Don't Underestimate It

Don't risk your own life or someone else's over a few beers. We have 49 DUI-free days to go until a wing down day.

<b>Last DUI:</b>	<b>20th CMS</b>
<b>2005 total:</b>	<b>9</b>
<b>This time last year:</b>	<b>22</b>

Current as of Thursday

Airmen Against Drunk Driving offers free, confidential rides for intoxicated base members. For a ride, call 983-9722. AADD saves last week: 16

### Spouse appreciation

The Shaw Community Action Team will host a Military Spouse Appreciation Information Fair Tuesday from 1 to 5 p.m. at the community center. Spouses can stop by at their leisure and meet with SCAT members who will provide information on their respective services. Refreshments will be provided as well as video links, gift bags w/stationary, etc.



Courtesy photo

An AGM-65D Maverick missile is fired at a target from a 79th Fighter Squadron jet during an air-to-ground weapons system evaluation.

# What's next for Shaw?

## Base to gain tenant unit as part of BRAC

By Senior Airman Susan Penning  
Editor

According to the Defense Department's base realignment and alignment recommendations released May 13, Shaw will stay where it is and gain a tenant unit.

Defense Department officials estimate the gain for Shaw at 816 military members and 76 civilians.

"The major change for Shaw will be the addition of U.S. Central Command Army Headquarters, officially designated as 3rd Army," said Col. Philip Ruhlman, 20th Fighter Wing commander.

ARCENT oversees all Army operations in U.S. Central Command's area of responsibility, which includes operations in Southwest and Central Asia. It's currently headquartered at Ft. McPherson, Ga.

"Third Army performs similar functions for the Army that 9th Air Force performs for the Air Force. This move will bring a significant joint element to Shaw and will increase our contribution to the ongoing Global War on Terrorism," said Col. Ruhlman.

The recommendations for the Air Force-wide realignment of intermediate maintenance functions mean Shaw will no longer perform intermediate maintenance for A-10 engines. This function will go to Moody Air Force Base, Ga. and Shaw will receive Moody's base-level ALQ-184 intermediate maintenance responsibilities. An ALQ-184 pods Centralized Intermediate Repair

Facility will be set up at Shaw. The ALQ-184 electronic countermeasures pod provides self-protection for the F-16 combat aircraft and crew in a complex radar-guided threat environment.

"The maintenance function realignment will not significantly affect personnel numbers, but for the Air Force, it is a more efficient use of personnel and equipment," said Col. Ruhlman.

In Air Combat Command, two bases were among the major installations recommended by the secretary of defense for closure and five others besides Shaw were recommended for realignment.

The secretary recommended closing Cannon AFB, N.M., and Ellsworth AFB, S.D. If approved, the bases would close by 2011. Cannon's 60 F-16s would be distributed to other Air Force and Air National Guard units across the nation. Ellsworth's 24 B-1s would move to Dyess AFB, Texas.

Besides Shaw, ACC bases recommended for realignment were Beale AFB, Calif.; Dyess AFB, Texas; Langley AFB, Va.; Mountain Home AFB, Idaho; and Nellis AFB, Nev.

"The process used in determining these recommendations was fair and impartial. These recommendations balance airpower among our active duty, Air Force Reserve and Air National Guard components," said Lt. Gen. William Fraser, ACC vice commander.

The list also contained recommendations on numerous Air National Guard units which are aligned under ACC when activated. Two ANG locations -- Otis ANGB, Mass., and W.K. Kellogg AGS, Mich. -- were recommended for closure. Twenty-four additional ANG units under ACC were recommended for realignment.

The recommendations are now in the hands of the nine-person independent commission that will conduct a thorough review and analysis of the DOD's recommendations. The commission can add bases to the closure list if seven of the members agree. They can remove a base from the list with a simple majority vote.

"Closing and realigning our bases help consolidate aircraft and operations into larger squadrons that optimize critical resources," General Fraser said.

The recommended actions for ACC units are part of the overall Air Force recommendations which affect a total of 115 installations, reducing excess airfield infrastructure by 37 percent while retaining 5.4 million square yards of ramp space for surge operations and emerging missions. It will result in flying operations ceasing at 28 installations in the United States.

The entire list of recommendations for Air Force units can be found at [www.af.mil/brac](http://www.af.mil/brac). (ACC Public Affairs contributed to this article.)

### BRAC timeline

**May 17-Sept. 7** -- BRAC commission evaluates list, holds public meetings, gets input from communities and visits bases

**Sept. 8** -- Commission sends report of its findings/conclusions to president  
**Sept. 23** -- President submits a report on his approval/disapproval of commission's recommendations

**Oct. 20** -- Commission revises any disapproved recommendations and resubmits to president

**Nov. 7** -- President must approve revised work and send to Congress



# Ninth vice tapped for second star

By Airman 1st Class Joel Mease  
Staff writer

The president recently nominated Brig. Gen. Allen Peck, 9th Air Force vice commander and U.S. Central Command Air Forces deputy commander, for promotion to the rank of major general.

General Peck was also selected for a new assignment as Combined Forces Air Component deputy commander, U.S. Central Command, and 9th Air Expeditionary Task Force deputy commander, Air Combat Command, Al Udeid Air Base, Qatar.

"With his time at 9th Air Force as a foundation, he is now moving on to a new position as my deputy forward in the area of responsibility. As such, he remains a part of the USCENTAF team, making daily decisions that will directly affect the Global War on Terrorism. In his new role, he will be key in focusing airpower's unique strength and flexibility to meet the mission of USCENTCOM and help provide lifesaving top cover for our deployed servicemen and women," said Lt. Gen. Walter E. Buchanan III, USCENTAF commander.

After 30 years of military service, the general said he is looking forward to the opportunities and challenges his new position will offer him.

"It is obviously an honor to be nominated for promotion to major general. I'm

humbled by the Air Force leadership's trust and confidence in my ability to serve in a higher grade," said Gen. Peck.

He credits the Air Force for preparing him to take on such a large role in the area of responsibility.

"The Air Force has always given me all the tools necessary to get the job done," he said.

He also credits a major part of his success to his family.

"My father was a career Air Force officer, retiring as a two-star twenty years ago after a distinguished career. My mother raised a family of seven kids. She was a huge influence on who I am," said the general. "I recognize the important role military spouses play during my upcoming remote tour I think my wife will have the tougher of the two jobs."

Since being stationed at Shaw, Gen. Peck has noticed a tight bond between the base and community.

"I have been really impressed with how supportive the Sumter community has been to my family and those in the 9th Air Force," said Gen. Peck.

While taking on his new role in the desert, Gen. Peck's family will stay here. He said he knows they will be in good hands.

Although moving to a new position is exciting, Gen. Peck said he will miss the people most of all.



Photo by Senior Airman Veronica Fullwood

**Brig. Gen. Allen Peck (right) and his wife Lynn receive a gift from Lt. Gen. Walter Buchanan III Saturday at a going away party.**

"It's easy for some people to get in a rut and start to forget how important people are to the mission," he said. "It's the people that make the mission possible. They are always required to perform at their very best because this nation is looking to us defend this country."

"As the 9th Air Force vice commander, General Peck has had a tremendous impact on our units here in the states and in supporting the ongoing effort in the CENT-

COM AOR. In my absence he has truly run the show and done a marvelous job. I could not have asked for a better deputy," said Gen. Buchanan.

After serving for 30 years, the general has picked up a lot of advice during his career. He said one of the best pieces came from his father.

"Do your very best at your job, whatever it is, and take care of your family. Everything else will follow."



Photo by Airman 1st Class Joel Mease

## Welcome home

**Capt. Robert Anderson, 9th Information Warfare Flight, is welcomed home by his two sons, Evan (right) and Connor (left). More than 160 Airmen returned from Southwest Asia Tuesday.**

## Team Shaw reminded to register guns

All personnel assigned to base housing must have firearms recorded with 20th Security Forces Squadron

By Airman 1st Class Joel Mease  
Staff writer

Personnel residing in military family housing must have all privately owned firearms registered within 72 hours of signing for their residency keys.

Members residing in the dormitories, visitors quarters, temporary lodging facility and distinguished visitors quarters must register and store their privately owned firearms in the 20th SFS armory immediately upon arriving on the installation.

First Lt. Alexander Price, 20th SFS, said Team Shaw members will need to fill out Air Force Form 1314, *Firearms Registration*, which is available at [www.e-publishing.af.mil](http://www.e-publishing.af.mil).

The form also requires a signature from the person's unit commander for authorization to possess and store firearms on base.



Photo by Senior Airman Susan Penning

**All firearms must have trigger locks and be stored in an approved container on base.**

Firearms must have trigger locks installed and be stored in an approved container, said the lieutenant.

Minors are not permitted to have access to firearms unless under direct supervision, he added.

Base housing residents may store firearms for dormitory residents; however, this arrangement must be reflected on form 1314 and acknowledged by the unit commander, said Lt. Price.

For those who do have guns in their household, gun safety is very important.

"Owning a gun is a family responsibility. Everyone in the household needs to be educated on proper gun safety to ensure the weapon isn't used for unintended purposes," said Master Sgt. Timothy McEwen, 20th SFS NCO in charge of combat arms.

The purpose of having registered firearms is to give emergency response personnel notice of the presence of firearms for increased situational awareness, said Lt. Price.



## Briefly...

### Free health fair

Shaw members are invited to a free health fair Saturday at St. Luke AME Church, across from Shaw on the corner of St. Paul Church Rd. and Highway 76. The fair runs from 9 a.m. to noon. Screenings for hypertension, HIV, cholesterol, high blood pressure, etc. will be available. *(Information courtesy of St. Paul AME Church.)*



### Holiday hours

The following AAFES facilities will be open May 30:

<b>BX</b>	10 a.m. - 6 p.m.
<b>Food court</b>	11 a.m. - 5 p.m. (Including concession facilities, optical, main barber, car rental and GNC)
<b>Shoppette/AutoPride/Class Six</b>	10 a.m. - 7 p.m.
<b>Housing Shoppette</b>	11 a.m. - 6 p.m.

### Housing reminder

Lawn furniture, swing sets, toys and garbage cans may not be common front-yard items in base housing. Miscellaneous items leaning against houses or carports must be removed or stored. *(Information from the housing office.)*

### Financial tip

#### Pre-approved credit cards

When you receive credit card offers in the mail, they may say you are already pre-approved. Don't let these words fool you; they may not be true.

To truly be approved for a credit card, you must first fill out the information requested on the application. Then card issuers verify your income, employment and credit history. Then, and only then, are you approved.

Keep in mind just as having no credit established can affect your credit rating, having too many credit accounts open can damage it as well. Be very selective about the cards you choose to carry and always go with the least amount necessary.

For more information, call the Family Support Center at **895-1252**. *(Information from the FSC.)*

### Nothing odd on the 'bod'

Members who intentionally alter or modify any part of their bodies in order to achieve a visible, physical effect that disfigures, deforms or otherwise detracts from a professional image may be subject to disciplinary action or involuntary separation, as determined appropriate by the member's commander. Examples of prohibited conduct include, but are not limited to, tongue splitting or forking, tooth filing and acquiring visible, disfiguring implants. *(Information from Chief Master Sgt. Gary Rutledge, 20th Fighter Wing command chief.)*

# What can legal do for you?

## Get an inside peek at Shaw's services

By Capt. Joseph Esparza  
20th Fighter Wing Legal Office

*(This is the fourth in a series on the military judicial system.)*

When asked what the legal office provides, many active-duty members and retirees would say, "wills and courts-martial." But those are only two of the many varied areas of legal office responsibilities. Below is an outline of what the office handles on a daily basis.

**Legal assistance** -- This is how members get wills, health care directives, powers of attorney and notaries, as well as answers to legal questions in areas such as divorce, child custody, paternity, landlord/tenant, consumer affairs, etc. This service is free for military members, dependents and retirees. Legal assistance is mission critical.

When legal problems plague a member, they may lose focus of the mission. Legal guidance can help alleviate the problem, although the office cannot represent clients in court. "Preventive law" handouts and articles on issues of general concern are also provided and a tax center is set up every year to offer members free assistance.

**Claims** -- Movers can damage personal belongings in a PCS move. When this happens, members can file a claim at the legal office. The Claims Section is available to answer questions and help make the process as painless as possible. The Claims staff also represents the United States when someone has allegedly been injured as a result of potential government negligence. Examples include medical malpractice cases, GOV/POV accidents where government drivers were at fault, or injuries at the BX or bowling alley.

The office also investigates and adjudicates claims that result from natural disas-

ters or major accidents, such as an aircraft accident that damages civilian property.

**Contracts** -- Contracts attorneys work closely with the 20th Contracting Squadron to ensure base contracts comply with federal regulations. They provide guidance on various issues including: the Anti-Deficiency Act, ethics in government contracting, contract solicitation and award, applicability of the Buy American Act, and protests initiated by unsuccessful offerors.

**Environmental law** -- Environmental violations can carry expensive consequences. The legal office works with the 20th Civil Engineer Squadron Environmental Flight to offer legal advice, handle negotiations and conduct legal reviews of environmental documentation.

The reviews themselves are mandated by federal law and are required before obtaining authorization for base construction. Areas covered include wetlands protection, endangered species, historic properties, hazardous waste, water and air quality issues, air space issues, range training issues, etc. The legal office also conducts environmental investigations on base to prevent violations.

**Juvenile Corrections Board** -- When juvenile dependents get in trouble on base, the legal office holds a JCB. In the courtroom, under the scrutiny of the board president, the command chief and others, the offenders and their military parent(s) are made to appear and answer for the offense until the issue is resolved and punishment presented. Consequences can include community service, curfew imposition and even removal from base housing.

**Labor law** -- The legal office handles labor issues involving civilian employees and grievances they may have against the Air Force. The office defends Air Force interests generally and advises command on proper discipline of civilian employees. Litigated cases in this area are handled in various forums, such as Merit Systems

Protection Boards, the Equal Employment Opportunity Commission, state employment benefits boards and the federal court system.

**Civil law** -- The legal office also handles numerous ethics issues (questions about gift acceptance, post-government employment restrictions, etc.), line-of-duty determinations, off-duty employment reviews, debarment matters, as well as fiscal law issues, fundraising questions and matters related to private organizations.

**Military justice** -- Just like the TV show "JAG," and similar to a civilian district attorney's office, the legal office judge advocates (JAGs) prosecute military members who are accused of military crimes under the Uniform Code of Military Justice. In addition to litigating courts-martial, the military justice section of the legal office drafts Article 15 actions for commanders to address minor offenses.

Related to these matters is the administrative discharge program, which serves as a tool for commanders to discharge members who do not meet Air Force standards. Once a commander decides to involuntarily separate an Airman, the legal office initiates the discharge paperwork that ultimately goes to the separation authority for a decision. Each of these three areas (courts-martial, Articles 15 and discharges) form the basis for the most critical core functional area for a JAG -- the maintenance of good order and discipline.

But what about defending members accused of military crimes? Most military installations have an area defense counsel assigned to defend military members accused of criminal conduct. The ADC has a separate office and chain of command and is not part of the base legal office.

The legal office is involved in much more than courts-martial and wills. They work to do their part so others can continue to successfully complete their mission. For more information, call **895-1560**.

## Shaw Blotter

(Editor's note: The blotter includes incidents from the 20th Security Forces Squadron reports. The following information is intended to increase awareness of resource protection and safety concerns.)

- An Airman was charged with assault. An Airman was charged with underage drinking.
- A civilian was charged with criminal domestic violence.
- Four Airmen reported damage to personnel property.
- A civilian was charged with assault.
- An Airman reported theft of government property.
- A civilian was charged with a zero-tolerance DUI and having an open container of alcohol.

- A civilian reported damage to personal property.
- An Airman was charged with contributing to the delinquency of a minor.
- Security forces responded to three incidents/accidents involving POVs and GOVs.
- There were 12 traffic tickets issued during the week.

In case of emergency, members should call **911**.

Direct routine questions and non-emergency concerns to 20th SFS personnel at the 24-hour desk by calling **895-3670**.

If you have information about any crime, listed here or otherwise, call the 20th Security Forces Investigations section at **895-3600**.

## SPiRiT TRIVIA

**Question:** What is the name of Shaw's Catholic parish?

**Answer to the last question:** Master Sgt. Alejandro Barin earned a Distinguished Pistol Shooting Badge for his superior shooting abilities.

**Winner:** Senior Airman Cecil Anderson, 28th Operational Weather Squadron

The first person to e-mail this week's correct answer to *The Shaw Spirit* at [spirit.editor@shaw.af.mil](mailto:spirit.editor@shaw.af.mil) will get a free t-shirt.

# Shaw’s major promotions

*Congratulations to the following Shaw captains recently selected for promotion to the rank of major:*

- Christopher Bacon**, 77th Fighter Squadron
- Jennifer Bacon**, 337th Recruiting Squadron
- Tracy Baker**, 9th Air Force
- Gregory Banfield**, 20th Communications Squadron
- Steven Bowman**, 9th AF
- Paul Carlton III**, 55th Fighter Squadron
- Sean Carpenter**, 77th FS
- Scott Clyman**, 79th Fighter Squadron
- Mark Coggins**, 28th Operational Weather Squadron
- Rondell Davis**, 9th AF
- Joel Dopson**, 79th FS
- Matthew Ence**, 9th AF
- Leah Fry**, 9th AF
- Christopher Germann**, 20th Operations Support Squadron
- Jonathan Hendrix**, 609th Air Support Squadron
- Regina Jennings**, 79th FS
- Jon Kalberer**, 20th OSS

- Donald Kirkland Jr.**, 337th RCS
- Timothy Malchow**, 609th Air Communications Squadron
- William McCallum**, 55th FS
- Wendell McGinnis III**, 9th AF
- Nicholas Michalski**, 682nd Air Support Operations Squadron
- Gary Miller**, 682nd ASOS
- Robert Neiper**, 9th AF
- Lester Oberg III**, 609th Air Intelligence Squadron
- Edward Phillips**, 609th ASUS
- Stephen Phillips**, 28th OWS
- Marcia Quigley**, 9th AF
- Jonathan Riley**, 9th AF
- Kristin Sehnem**, 609th Combat Operations Squadron
- Bradley Shank**, 9th Information Warfare Flight
- Victor Shirley**, 20th CS
- Craig Simmons**, 55th FS
- Christopher Tarrant**, 9th AF
- Roy Thrailkill**, 609th ASUS
- Brian Vaughn**, 77th FS
- Thaddeus Woods**, 79th FS
- Gregory Woosley**, 20th Security Forces Squadron

## Ross Retirement

Senior Master Sgt. Dwight Ross, 20th Security Forces Squadron, is retiring after 22 years of service. He and his family have been at Shaw two years.

The Shelby, N.C., native and his wife, Beverly, have four children, Adrian, Dwight Jr., Charity and Miya. After retirement, Sgt. Ross plans to continue working with the 20th SFS as a unit trainer.

“Sgt. Ross has dedicated a large portion of his life to his country and the Air Force. His leadership and guidance have helped many Airmen strive to be their best. We are happy he plans to continue his service as a member of our civilian staff,” said Col. Philip Ruhlman, 20th Fighter Wing commander.

The retirement ceremony is scheduled for today at 11 a.m. in the wing conference room.

## Collins Retirement

Tech. Sgt. Brian Collins, 609th Air Communications Squadron, is retiring after 20 years of service. He and his family have been at Shaw nine years.

The Milton, N.H., native and his wife, Pauline, have two children, Zachary and Vanessa. After retirement, Sgt. Collins plans to move to Florida and finish his bachelor’s degree in accounting.

“Tech. Sgt. Collins has been a tremendous asset to the 609th ACOMS, 20th Fighter Wing and the Sumter community. He has provided a true sense of teamwork. His talents will be sorely missed,” said Col. John Hayes, 609th ACOMS commander.

The retirement ceremony is scheduled for Thursday at 1 p.m. in the community center.

## Stewart Retirement

Tech. Sgt. Kelly Stewart, 20th Equipment Maintenance Squadron, is retiring after 20 years of service. He and his family have been at Shaw seven years.

The Kings Mountain, N.C., native and his wife, Angela, have one daughter, Brianna. After retirement, Sgt. Stewart plans to move back to his hometown and start his own business.

“Sgt. Stewart has been a valuable asset to Team Shaw. We will miss him and wish him the best in all his future endeavors,” said Col. Philip Ruhlman, 20th Fighter Wing commander.

The retirement ceremony is scheduled for today at noon in Bldg. 1801.

# Memorial Day Ceremony

The Sumter Veterans Association is scheduled to present a Memorial Day Ceremony May 30 at 11 a.m. at the General Mabry Memorial Park next to Shaw’s commercial gate on Highway 378. Retired Maj. Gen. Billy Ellis is set to speak. All attendees are asked to bring flags to commemorate fallen heroes. Military members and veterans are encouraged to wear their uniforms. All interested persons are invited to attend. For more information, call Ed Slocum at 469-0996.

## Shaw Stork Sorties

To announce your child’s birth, send the name, parents’ names and date of birth to [spirit.editor@shaw.af.mil](mailto:spirit.editor@shaw.af.mil).



# ACC looks to ease burden of budget

By Senior Airman Amy Robinson  
*Air Combat Command Public Affairs*

Air Combat Command announced its plan to meet projected budget shortfalls and help cover costs of the Global War on Terrorism which includes curtailing non-critical activities and cutting up to 32,000 flying hours throughout ACC.

Currently, the Air Force's fiscal year 2005 projected shortfall is an estimated \$3.7 billion, with ACC being short \$825 million in must-pay funds for the GWOT, and operation and maintenance, said Col. David Goossens, the ACC comptroller.

Although a supplemental fund was implemented to help defray some costs from the GWOT, it doesn't completely cover all expenses, Col. Goossens said.

To help reduce future costs and help repay the debt, Air Force leaders directed major commands to develop "slow-down" plans with existing funds. ACC responded with a plan to curb spending and reflow the remainder of the 2005 flying hour program, Col. Goossens said.

Chief of Staff of the Air Force Gen. John Jumper approved more than \$737 million in slow-down actions for ACC, including curtailing non-critical travel and purchases of non-critical supplies, and limiting contract purchases and services.

ACC will also reduce facility projects, contract logistics support and depot maintenance.

Additionally, on Sunday, ACC began applying the fly-

ing hour cuts which represent up to an overall 10 percent reduction from the command's total fiscal year flying hour program.

Cutting what could be up to 60 percent of the fiscal year's remaining training flight hours will absorb approximately \$272 million in GWOT debt. In reprogramming the remaining hours, ensuring combat ready forces will be a top concern.

"Our first priority is to protect (Air Expeditionary Force) combat capability," said Maj. Gen. Mike DeCuir, ACC director of operations.

In addition to protecting AEF deployers, Gen. DeCuir explained ACC will try to "fence" several key units from flying hour cuts including F/A-22 units, test and training units and recruiting units like the Thunderbirds.

"Although this 'fence' may not guarantee those units will have 100 percent of their remaining flying hours, our staff will work to ensure they can complete flying," said Gen. DeCuir. "However, we may harvest excess hours from these programs."

Units outside the "fence" will absorb the majority of the flying hour cuts, Gen. DeCuir said.

He added, units are reflowing their flying hour program to meet the ACC targeted stop-flying date of Sept. 16. Units are also being urged to "cut as hard as you can while maintaining this target regimen."

Even with making the flight training hours cuts, Gen. DeCuir estimates units will still be able to preserve 60 to 80 percent of combat readiness using an orchestrated

revolving "look-back" schedule.

Although cutting flying hours is challenging, Gen. Decuir said commanders have many options available to them.

"This reduction requires flexibility and teamwork," said Gen. Decuir. "Everyone needs to focus on reducing the flying hours safely and efficiently."

## Air Force recommendations to ensure funds are spared

1. Cancel all non-critical travel.
2. Cancel all non-critical supply and equipment purchases.
3. Restrict contract period of performance and defer new requirements from this fiscal year.
4. Limit facility project awards to safety items and accept degradation of quality of life.
5. Slow adds to staff, whether through civilian hires or contracting.
6. Cancel adjustments of all readiness spares packages for FY05.
7. Reduce contractor logistics support to minimum sustain levels.
8. Reduce depot purchased equipment maintenance to minimum levels.
9. Reduce and reflow peacetime flying hours.